Queensmill

School Improvement Plan – 2022/23



Number of pupils on roll (Sep 2022)	246
Gender ratio (Boys:Girls)	199:47
Number of pupils with EHCs	246 (all)

Action	Timescale	Who	Success criteria	Termly Review		
				Autumn	Spring	Summer
Overall effectiveness						
Quality ensure how	By Summer	FA	Achieve at least a Good judgement in	Use a coloured key to		
effective and embedded	2022	AB	the next Ofsted inspection	judge progress		
the actions from the last		NS				
Ofsted inspection are (1-2-3-4-5-6-7-8)			Tailor staff training/ meetings accordingly in order to ensure that key messages are delivered to all cohorts of staff Invite the LADO and an independent auditor to conduct two separate audits			

Link to action points from SEF 22/23

Organise two audits (by LADO and by an external Safeguarding auditor) to measure impact of the actions taken following the Ofsted Inspection in 2021. It will be especially important to ensure that all staff (Teaching Assistants, admin...) are aware, understand and comply with these processes.

Fully embed school processes throughout the school (Leadership and Management)

Rebuilt a trusting	By Summer	LR	Calendar of key school events shared
relationship with	2022	AB	with parents in September
parents/ carers and		СВ	
members of the		NS	Organise a number of parent's events:
community		RA	meet and greet, parents evening,
		LC	coffee mornings, training/ workshops,
		EP	Sports day, Christmas celebrations

Phase Leaders Teachers	Explore the creation of a parent's council led by Eleni (Family Support Practitioner)		
	Organise a number of community events: Research and Development evening, Creative Arts exhibition		
	Conduct an annual survey followed by a feedback event for parents		

Link to action points from SEF 22/23

Overall effectiveness:

Resume parents' events: meet and great in September to ensure parents meet relevant professionals and key messages are shared, school calendar to be shared early in the year which will include key events for parents (e.g. school celebrations such as Christmas, Creative Arts exhibition, sports day, coffee mornings and parents training). Annually conduct the parents survey and event on parents' voice.

Personal Development:

Family support/training opportunities to ensure consistency of strategies across context particularly in the area of SRE and e-Safety Parents engagement: meet and greet, calendar of key events (coffee morning, celebration events, parents' evenings...)

Leadership and management Conduct a staff wellbeing survey Early **Further develop mental** By Summer ΑB health and wellbeing in the Spring term and share results 2022 RA during a staff event (e.g. briefing or support for staff (SH11) RM separate optional event) School EP and Connect Ed therapist to continue self-reflective sessions with specific group of staff and share impact of those with whole staff Organise a number of mental health event throughout the year: twilight, specific training (optional), celebration squad, mental health day

Link to action points from SEF 22/23

Develop a staff survey to gather their voice and make staff be part of the school's decision making Supervision and reflective practice to be expanded

Mental health twilight event						
Centralise Safeguarding and pupils' dysregulation (Behaviour) monitoring systems (4abc) and moderate those to ensure they are effective and enable leaders to gather useful data and identify patterns (5).	By Summer 2022	SMMT	Initial and ongoing training on CPOMS (per department) Moderate significant incident forms and other record on CPOMS during SMT/ SMMT meetings and take relevant actions as and when required Include feedback on CPOMS and other school systems in the staff wellbeing survey Include training for all staff on significant incidents and ERSP in the annual calendar Aymeline to share termly data on dysregulation and well fare monitoring during SMT/ SMMT. Relevant actions to be agreed upon during SMT/ SMMT as and when needed			
Link to nation nainta france	22 /22	· · · · · · · · · · · · · · · · · · ·		<u> </u>		

Link to action points from SEF 22/23

Leadership and Management

Quality assure/ audit school processes (e.g. significant incidents) regularly (during SMT meetings)

Explore ways to use quantitative data on welfare from CPOMS and how this could inform other school's safeguarding processes.

Fully implement CPOMS (including the staff section) and review its effectiveness

Fully embed school processes throughout the school

Behaviour and Attitudes

Ensure new school processes are embedded throughout the whole school (e.g. ERSP, Significant incident, CPOMS) and audited/monitored by the Leadership team 4abc-5-8

Fully implement CPOMS and review its effectiveness **4ac-5**

Further develop post 16-	By Summer	RT	Share PFA progression map with all		
19 pathways for the	2022	LC	Teachers		
whole Queensmill's		RA			
cohort		NS			
		JH			

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		NT	TQT Career programme to be finalised:			
		CB and	strategy to be written, page on the			
		Therapists	website to be created.			
		ER and				
		creative arts	Develop at least one new pathway and			
		team	one new work experience per setting			
			(e.g. main site, Q4)			
I			Identify 5 new inclusive places within			
			the community through Q-Inclusive			
			, , ,			
Link to action points from S	SEF 22/23	1				
		t and further edu	ıcation for Post-16/19 students			
, , , ,	. ,	•	·			
Further benchmark and	By Summer	AB	Organise moderation events and school			
moderate school	2022	СВ	visits with schools which are part of the			
processes in all areas		RA	PLASN-R group focusing on			
particularly dysregulation		NS	dysregulation (behaviour) recording			
(e.g. Behaviour)		LC	and monitoring processes at least			
monitoring (5)		EB	annually			
(0)						
			Include benchmarking within school's			
			SEF			
			321			
Link to action points from S	SFF 22/23					
		fellow autism sn	ecific schools (both inside and outside of th	e TOT)		
Engage in peer observation	-	•	•	c . q.,		
ingage in peer easervation	and review pro	actives with and	the me sensor setting			
Quality of Education						
Streamline and enrich	By Summer	AB	Emily to deliver the Assessment at			
assessment processes	2022	EB	Queensmill training to all Teachers			
		IC	annually			
			,			
			Termly working groups hosted by Emily			
			and any other relevant staff (e.g.			
			Managers, therapists)			
			managers, therapists			
	1					

			Share the new bank of 'My Autism I can statements' with Teachers during a meeting in the Autumn term. Evaluate the impact of the implementation of the 'My Autism I can statements' through a PLPs scrutiny exercise in SMT Summer term and during peer observations in the Summer term.		
Link to action points from S Expand and refine resource Finalise and share the bank Assessment working groups	bank of 'I-Can' of My autism		particular focus on functionality and PFA		
Audit and create an action plan to ensure consistency, set expectations in Teaching and Learning (e.g. planning, delivery, monitoring and governance)	Summer term 2022	AB NS LC RA RM OB TH SM ER	Scrutinise subject progression maps in the Autumn term 1 to ensure consistency Share progression maps with Teachers and evaluate the impact of its implementation during Class observations in the Autumn 2: achieve at least 60% of outstanding observations judgements Phase Leaders and Deputies to scrutinise planning documents (e.g. timetable; mid-term plans) and create a 'Teaching & Learning expectations' document Educational Standards link governors to join at least one class observation per department and provide a report to the full LGB and Trustees		

	T					
			Organise at least one subject sharing			
			practice event (English)			
Link to action points from S	EF 22/23					
Conduct an audit of Teachin	ng and Learnin	g practice (e.g. l	earning walk on use of visuals by phase lea	ders, audit of planning-tim	etable and mid-term pla	n) to then inform a
Queensmill School Teaching	and Learning	manual where e	expectations in that area will be clarified. 9			
Compile a new starter pack	which would i	nclude the resou	rces that staff must have.			
Create a new system and m	ethodology fo	r effective work	scrutiny and moderation from senior leade	rs 9		
Ensure that all Teachers rec	eive training ii	n core subjects 9				
English focus for formal obs	ervation, SRE	focus for SCERTS	observation, peer observation on ERSP to	assess full implementation	(ensure new therapists a	re involved,
explore ways to include TAS). 9					
Link Governor to join a num	ber of Class O	bservations in th	e Autumn term			
Further development the	Summer	AB	Invite an expert in RSE and Autism for			
school's Relationship and	2022	СВ	one twilight session and one parent			
Sex Education (RSE)		RM	workshop			
curriculum and improve		Teachers				
staff/ parent's subject		and	RSE subject group to start developing			
knowledge in this area		Therapists	resources from the Personal Social			
		from PSHE	Health Education (PSHE) progression			
		subject	map			
		group	· ·			
Link to action points from S	EF 22/23	, .				
Invite an SRE speaker for sto	aff Twilight tro	iining session, co	ntinue developing a school's SRE curriculur	n (which will include SoSaf	e) and schedule an SRE jo	oint learning walk
			med segments for feedback).	·		-
English focus for formal obs	ervation, SRE	focus for SCERTS	observation, peer observation on ERSP to	assess full implementation	(ensure new therapists a	re involved,
explore ways to include TAs). 9	•				
Behaviour and attitudes						
See action 2 from						
Leadership and						
Management						
Link to action points from S	· -					
			viour and discriminatory from CPOMS and h	now this could inform other	r school's processes. 5	
Further development	Summer	AB	Write a description of the Mars/ Q-Hub			
practice and expertise in	2022	СВ	model			
catering for highly		LC				
complex needs		RA	Review the impact of the			
		VC	implementation of the Mars/ Q-Hub			
		RA				

		ER JAE	through class observations and pupils' EHC reviews Mars/ Q-Hub Teachers and Extracurricular Teachers to write case studies to evidence the impact of their work on highly complex young people from the hub.	(Mars/ Q hub) SH11		
Personal development	Summer	NS	Compile a fautism accordance			
Further develop school's practice in autism acceptance within the curriculum and the wider community	2022	LC RM ER SM TH	Compile a 'autism acceptance' evidence folder Annually organise Q-Inclusive and other autism acceptance events during the neurodiversity week Build at least two new partnership within the community which will lead to a new work experience or cultural inclusion opportunity Begin developing a 'autism acceptance' scheme of work within the PSHE curriculum			
Link to action points from S Continue developing strong week and the Q-Inclusive av	partnerships	with the loca	l community to expand work experience oppor	tunities and improve a	utism acceptance through t	he neurodiversity
Evidence the implementation and the impact of the celebration squad	Summer 2022	NS ER RM OB MM SB	Compile an evidence folder of the event organised by the celebration squad Include feedback on the celebration squad event in the staff wellbeing survey			

Link to action points from SEF 22/23

Fully resume school council practice as well as continue exploring ways to include pupil voice in school decisions

Suggestions for SIP 23/24

- Further develop governance processes at the Trust and school levels
- Identify long term development in all areas

TQT Queensmill Ofsted and Stewart Harris action points index:

- 1a: Improve awareness of safer recruitment requirements- on the part of leaders
- 1b: Improve awareness of safer recruitments- training for all those recruiting staff
- 2ab: Improve compliance with safer recruitment requirements- DBS checks for all new staff and Barred list check for all staff who work with children before their DBS certificate is available
- 3: Keeping Children Safe In Education (KCSIE) training for all staff
- 4a: Pastoral and Behavioural record keeping- ensure staff record changes in behaviour or other welfare concerns, even if minor
- 4b: Pastoral and Behavioural record keeping- ensure staff record all uses of physical intervention
- 4c: Pastoral and Behavioural record keeping- ensure staff record staff discussions about welfare and resulting follow-up actions
- 5: Analyse patterns in the records listed at 4 a-c above, to inform decisions about additional help, protection or support
- 6: Meds policy review: school leadership to review the procedures and expectations on logging when meds are given
- 7a: Meds training: ensuring all staff are trained in school procedures on administering medicines
- 7b: Meds training: ensuring all staff are trained in any specific training in how to administer a medicine
- 7c: Meds training: ensuring all staff are trained in school procedures on keeping medicines available to pupils wherever they are in the school
- 7d: Meds training: ensuring all staff are trained in school procedures on keeping records of when medicines are administered
- 8: Meds compliance checking: leadership action on checking consistent compliance with regard to 7 a-d above
- 9: Ensure every subject is well sequenced, identify what want pupils to know and remember
- SH 1: Review of Team Teach training
- SH11: Trauma and Injury policy and recovery processes
- SH14: bullying concerns